













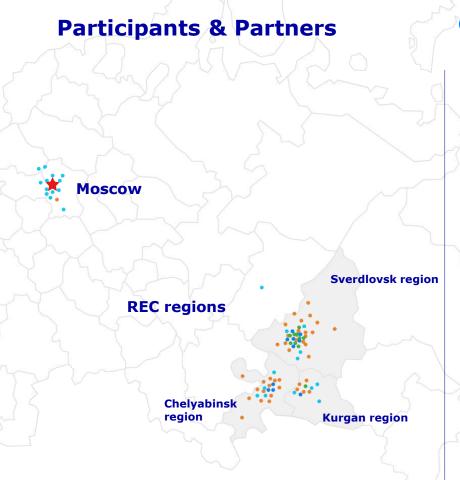


URAL INTERREGIONAL
RESEARCH & EDUCATION CENTER
ADVANCED INDUSTRIAL
TECHNOLOGIES & MATERIALS

УРАЛЬСКИЙ МЕЖРЕГИОНАЛЬНЫЙ НАУЧНО-ОБРАЗОВАТЕЛЬНЫЙ ЦЕНТР МИРОВОГО УРОВНЯ ПЕРЕДОВЫЕ ПРОИЗВОДСТВЕННЫЕ ТЕХНОЛОГИИ И МАТЕРИАЛЫ

Established at the initiative of the Sverdlovsk Region
Ural Federal University – UIREC Project Office





Education

Ural Federal University named after the First President of Russia B.N. Yeltsin

South Ural State University

Kurgan State University

Ural State Mining University

Ural State Law University

UMMC Technical University

Nosov Magnitogorsk State Technical University

Chelyabinsk State University

Ural State Medical University



Krasovsky Institute of Mathematics and Mechanics **UB RAS**

Postovsky Institute of Organic Synthesis UB RAS

Mikheev Institute of Metal Physics UB RAS

Institute of Metallurgy UB

Institute of Solid-State Chemistry UB RAS

Institute of UB RAS Electrophysics

Russian Ilizarov Scientific Center for Restorative Traumatology and Orthopedics

Ural Branch of the Russian Academy of Sciences (UB RAS)

Institute of High-**Temperature** Electrochemistry UB RAS

Institute of Mechanical Engineering UB RAS



Real economy

i-TOR LLC FutureLab LLC

Ural Optical and Mechanical Plant named after E.S. Yalamov JSC

High Technologies LLC

EKSI Research & Production Company JSC

ROTEC JSC

General Staff LLC

M-Profile LLC

AKSALIT Soft LLS

UmGorod LLC

Ural Diesel Engine Plant LLC

Scientific Production Association of Automation Association of Automatics Named after Academician N.A.Semikhatov

Megahim-Project LLC NPO Kurganpribor JSC **ENERGOTECH-Ejector LLC**

KONAR JSC

MSW Ecoservice LLC Grazhdanproekt LLC

Sinara-Transport Machines JSC

EVRAZ NTMK JSC

Kirovarad hard alloys plant (KZTS)

Engineering Center AS Teplostroy LLC

Kamensk-Uralsky Metallurgical Works J.S.Co. (KUMZ)

Kurgan Plant of Road Machines

CYBERSTEEL LLC

PNTZ JSC (ChelPipe Group)

Prosoft Systems LLC

Magnitogorsk Iron and Steel Works PJSC

Kurganmashzavod PJSC

MZiK PJSC

Scientific Research Institute of Mechanical Engineering JSC

LLC Chelvabinsk Electrical Equipment Plant

PG METRAN JSC

Engineering Center AS Teplostroy LLC

URALREDMET ISC

Research Center STM LLC

ChTPZ (ChelPipe) PJSC

STC Drive Technology LLC

MMK-METIZ OJSC

Automobile Plant Ural JSC

NPP SENSOR LLC IDGC of Urals OJSC

NPO Electromashina JSC

TsNIIM (Central Research Institute of Materials) JSC

Innovation Development Center CTM LLC

Advance Engineering LLC

URAL ENGINEERING CENTER LLC

POZ-Progress LLS

Russian chromium 1915 JSC

R&D Enterprise "Mashprom" JSC

External Partners

Troitsk Institute for Innovative and Fusion Research

Makeyev Design Bureau of State **Rocket Center**

Science and Innovation JSC

Fanuk

Siemens **Ural Locomotives** Roscosmos Rosatom Sinara Group

VSMPO-AVISMA

Carbon Composite Materials Factory HC Composite (Moscow) CJSC

Zlatoust Machine-Building Plant Krasnovarsk Machine-Building

Plant

Miass machine-building plant Moscow State University (Chemistry Department)

University of Leuven (Belgium)

Institute of Polymer Mechanics (Latvia)

Perm National Research Polytechnic University Russian Railways

Skolkovo

RUSNANO Group

Experimental Plant RISC RTO (Russian Ilizarov Scientific Center)

Open Laboratory for Ilizarov Biotechnology Specialized Center for **Ilizarov Technologies** High Medical Technology RIC JSC (Ekaterinburg)

Proryy JSC

Development Indicators for Participant Regions (2019)

GRP

RUB 4 trillion

4.7%*

R&D costs

RUB 49.7 billion

4.3%*

Invention patents

803 units

4%*

Population

8.6 million

5.9%*

R&D employment

30.6 thousand

5.1%*

Students

8.6 million

5.7%*

Scopus publications

6077 units

5.6%*

Innovative products

RUB 272 billion

5.6%*

Key Challenges for Participant Regions

Limited access to critical technologies

Robotics, control systems, digital technologies, etc.

Brain drain and reduction of the working-age population by 2035

up to 7.2% (Rosstat average forecast)

7,2%

Environmental impacts of urban-industrial development

Ekaterinburg, Kurgan, Chelyabinsk belong to the "at-risk" group in the Russian urban environment quality ranking Socio-economic development gap between regions

up to 2.8 times (by the level of per capita income)

2,8

Slowdown of innovative activity in the real economy sector

Decline in the volume of domestic innovative products in 2017-2018

-14%

^{*} Cumulative share of REC regions indicators on a national scale

UIREC PARTICIPANTS

9

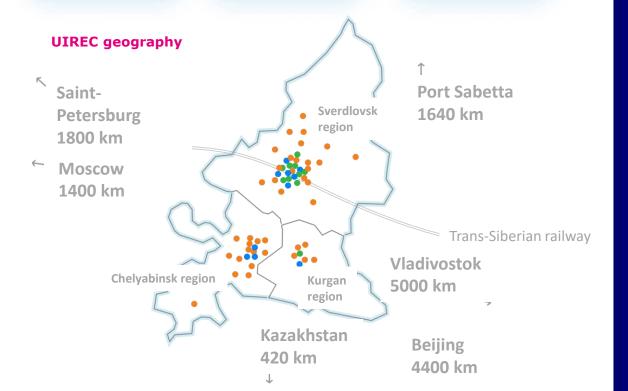
Universities

10

Scientific organizations

54

Industry Partners



UIREC STATEMENT

01

Vision

Promoting Russian leadership in advanced manufacturing and new materials production

- Advanced aerospace systems
- Innovative transport systems
- Resource-saving technologies
- Eco-friendly production and waste management technologies

02

Mission

Ensuring sustainable forward-looking development of leading industrial regions

- Sverdlovsk region
- Chelyabinsk region
- · Kurgan region

03 Mechanism

Interregional coordination of Industrial and Scientific and Technological Policy

Interregional integration chains around UIREC's technological projects

UIREC Objectives & Benchmarks

9 Bill. Rubles

Gross volume of financial support from the regions in 5 years (all instruments) 429 2019 2024

New highly qualified and technological jobs, places per year 7215
Gross volume (prototy rub. per

Gross volume of R&D implemented (prototypes), mil. rub. per year

Reduce social and economic imbalances across and within REC regions

Build positive working environment to recruit and retain highly qualified staff and gifted young employees Facilitate industry response to innovation, generate support to forward-looking R&D solutions from REC regional economies, contribute to the formation of new high-tech markets



Articles published in journals indexed in Scopus, Web of Science databases, per year



International students share, number of students per year



Share of extrabudgetary funds in the total funding of the UIREC

Build the framework for world-class scientific and technological excellence, including through international and interregional cooperation Provide advanced staff training to meet the demands of high-tech economy and the priorities of science and technology development in Russia work out sustainable cross-regional management and communication schemes for science, technology, and innovation using best domestic and global practice

UIREC Priority Areas

Basic end-to-end technologies







NEW MATERIALS



- Reduction in space launch cost
- Improving Size, **Weight and Power** (SWaP) characteristics of aircraft
- Minimizing environmental impact
- Waste management
- · Quality of Life

- Improving energy efficiency and energy savings
- **Increasing energy** supply

- Smart materials
- Innovative construction materials for extreme conditions
- Advanced magnetic materials
- New materials for technology and healthcare

- · Digital modeling and design, life cycle maintenance
- Robotic process automation
- Neurointerfaces



FANUC















10 **Breakthrough** projects

















Develop, design and build experimental prototypes of a propulsion system with a central body, an AI command and control system for a rocket and space complex with a fully-reusable launch vehicle and a Multipurpose Space Platform

Project costs

735 million rub.

R&D costs for prototype

120 billion rub.

R&D and high-tech manufacturing costs

Project novelty

The rocket is fully reusable

The spacecraft payload cost-per-launch is four times lower than that of competitors

Launch preparation time -24 hours (for competitors - 4-6 months)

2022 2023 2024 — ----- 2035 2021

feasibility evaluatión, research, sketch design development, choosing programs and techniques of testing, production of structural elements and assemblies of the experimental

prototype and their

production of an experimental prototype

testing of an experimental prototype

launching an investment project of a rocket and space complex with a fully-reusable launch vehicle and a Multipurpose Space Platform

Market

\$700 million

Global commercial launch market size by 2030

30%

world freight traffic

100%

Russia's share of production localization

Partnership



testing















Building a scientific and industrial cluster for the design and production of high-speed rolling stock and urban transport

Project Costs

2.2 billion rub.

R&D and high-tech manufacturing costs

20 billion rub.

R&D and high-tech manufacturing costs

Project Novelty

Development of new generation product families (platforms) and individual solutions for high-speed rail and urban transport

Development and implementation of new construction materials

Adaptation to local regulatory requirements and climatic aspects of sales markets composition 2021 12022

12023

2024 — ----- 2035

750 billion rub.

total revenue from the project by 2035

7% global market by 2030

90%

Market

Russia's share of production localization

- Developing new control systems for complex and individual transportation units (trains, locomotives, urban transport)
- Creation of new power plants using new types of fuel and energy (gas, energy storage devices, hybrids)
- Designing new chassis (platform)

speed railway rolling stock and urban transport

Cluster project development

Producing prototypes and

installation series of high-

- New product platforms and models of high-speed railway rolling stock
- New generation of eco-smart urban transport













Partnership

Свердловской



Advanced technologies for the nuclear industry

Project costs

2.9 billion rub.

R&D costs covered by REC

25 billion rub.

R&D and high-tech manufacturing costs

Project novelty

Not-in-kind technologies:

- Sustainable closed-loop reprocessing of spent nuclear fuel using cutting-edge "dry" pyrochemical technologies
- · Creating materials for a next generation molten salt reactor

2021 2022

Prototyping key technological solutions

2023

Development of materials and designs for green energy devices

Development of structural materials for a fuel loop and a fuel salt processing unit

Generating baseline data for research installations design (molten salt reactor, closed nuclear fuel cycle)

Development of manufacture technology of permanent magnets and magnet systems by additive manufacturing methods

2024

 Creating design documentation for a molten salt research reactor, closed nuclear fuel cycle systems and green energy

12035

- Construction and start-up of a molten salt reactor, integrated with the spent nuclear fuel reprocessing unit
- Construction and start-up of pyrochemical production for a closed nuclear fuel cycle

Market

5%

Russia's share in the global nuclear power generation market

100%

share in the Russian and global market of minor actinide recycling

> 5 bill. rub. per year

reduction of high-level waste storage costs

Partnership

















Reconstructive surgery and fast-track implant surgery

Project costs

30 million rub. R&D costs

Project novelty

Design and implementation of cutting-edge technologies and materials for osseointegration and implants

Development of a newconcept Medicine - Materials science training framework

Introducing novel surgical and postoperative technologies using newgeneration implants

2021 2022 2023

- Elaborating a new concept in staff-training: *Medical* Materials Science Master's program at UrFU
- Manufacturing of a new-generation high-tech implants
- Preclinical and clinical trials and registration of new implants

Introducing novel surgical and postoperative

technologies using newgeneration implants

12035

Market

18 billion rub.

Russian market of traumatology, orthopedics, and maxillofacial surgery products

30%

share in Russia, going global

100%

Russia's share of production localization

Partnership









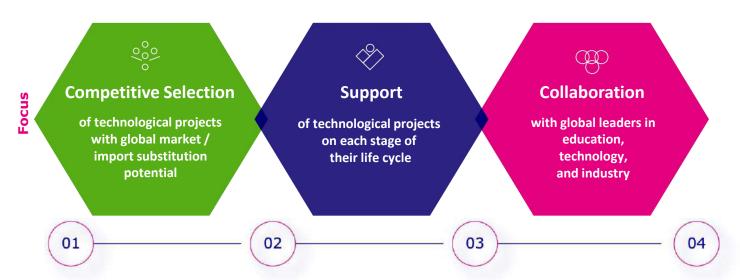


2024





UIREC Pathways to Global Excellence



Research

- Active collaboration with the Russian Academy of Sciences and other world-class research and education institutions
- Publications in highimpact scientific journals indexed in international citation bases
- Scale-up of the *Digital* University model across **REC** institutions







Innovation

- Use of advanced innovation (science parks, university incubators and research hubs) infrastructure of the regions
- Support for obtaining international patents

Technology entrepreneurship

- · Use of advanced technological and industrial (Tatishchev Innovation S&T Centre. industrial parks, special economic zones) infrastructure of the regions
- International best practices of tech startup development









Markets

- Product manufacturing and tapping into new markets with leading international partner support
- Industry-oriented stafftraining framework using the capacity of Competence **Development Center** and digital educational platform







Global Rivals



BTS RAIL SAXONY railway engineering cluster, Germany



Space Exploration Technologies Corporation, USA



Action Plan

Key Outcomes of the UIREC Roadmap Implementation

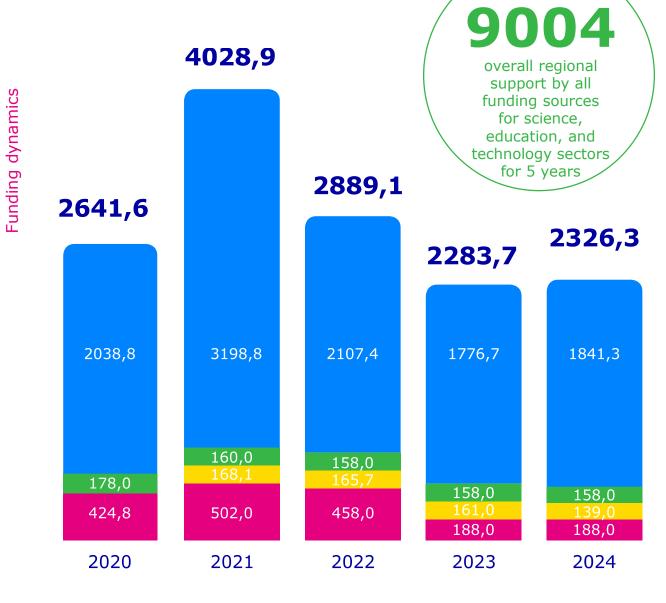
Launch of cooperative **Technological projects New market REC Building** networking. **implementation** development foundation management Raising investment in technology system projects 2020 2021 12022 2023 12024 2025 2019 12035 Deliver major infrastructure projects for Increase R&D investment from the REC Agreement on the **REC** composition Bring the developed technologies regional development (Universiade, real economy participants integration and and structure into mass production Tatishchev ITC) cooperation of REC complete Scale-up and fine-tune the Digital Increase the production volume of participants University model across REC educational Release REC breakthrough technological The framework for high-techs based on REC concluded institutions (educational platform) projects aimed at new technologies **REC** activities developments and their promotion development REC agenda support on behalf to the national and global markets Tap the potential of the Competence of regional approved by Development Center aimed at the heads Test the developed technologies in real Increase the share of REC products leading state authorities of research and science and technology production in the export structure of REC established corporations projects and laboratories regions Launch an ecosystem of technology (Rostec, Rosatom, Co-management Build a system of technological entrepreneurship Almaz-Antev) Maximize the impact of technology structure formed entrepreneurship to convert research into participating in its entrepreneurship in REC project Develop the REC industrial and engineering viable commercial products implementation **REC Program of** portfolio composition services system Activities Create a REC-based competence transfer developed and network in the field of digital systems approved engineering REC application in · Facilitate REC promotion in the the competition of professional and academic environment the Ministry of (both nationwide and overseas) Education and Science of the

Russian Federation

submitted

Costs of UIREC Program Implementation for 2020—2024, million rubles





UIREC Management Structure



Supervisory Board

Managing Board

Expert Council



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Program Management Office

REC Media & Marketing Manager

Workgroups, Scientific and Technological Councils by activity areas:

- Aerospace
- Urban environment and industrial ecology
- New energy
- Advanced manufacturing technologies
- New materials

Competence Development Center for scientific and research project managers, lab directors

Collegial Management Support Office

Sverdlovsk Region

REC Sverdlovsk Region Manager

- Structural subdivisions
- Executive and operational committees

Chelyabinsk Region

REC Chelyabinsk Region Manager

- Structural subdivisions
- Executive and operational committees

Kurgan Region

REC Kurgan Region Manager

- Structural subdivisions
- Executive and operational committees

Expected Socio-Economic Impact of Program Implementation by 2024

15.3%*

REC contribution to regional GRP growth

32.6%*

REC contribution to regional industrial production growth

36.1%*

REC contribution to the growth of innovative production in the regions

5.9 billion rub.

Internal R&D costs of REC participants (for 5 years)

3800+

New high-tech jobs created by REC participants (over 5 years)

3000 +

Specialists trained in **REC** competence centers (over 5 years)

53.4%

Share of researchers aged under 39

1800+

Advanced technologies developed and brought to market (over 5 years)



URAL INTERREGIONAL **RESEARCH & EDUCATION CENTER** ADVANCED INDUSTRIAL

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Regional Transformation

Building a crossregional networking framework improves economic, technological, and social connectivity of the Urals



Pooling of regional capacities helps streamline scientific. technological, and educational policies



Development of end-to-end technologies is a move to "smart" environments and a drive to the digital transformation of the regions



The power of newly introduced and renovated technologies at the **REC** enterprises creates similar dynamics in the related industries



Unlocking the science and education potential with global reach will be a huge leap towards achieving target indicators of a number of national projects ("Science" and "Education," "Digital Economy," "Healthcare," "Ecology," "Labor Productivity and Employment Support")



^{*} Estimated based on "Estimating Innovation Spillovers: An International Sectoral and UK Enterprise Study", Input-Output Model